Enterprise Fund (50)			2016-17	2016-17		2017-18	2017-18	2017-18
	2014-15 Actual	2015-16 Actual	Council Adopted	Council As Amended	2016-17 Projected	Department Requested	C.M. Proposed	Council Adopted
Fund Balance - CASH	Actual	Actual	Auopteu	As Amenueu	Projected	Requested	rioposeu	Adopted
Beginning of Year	1,178,801	1,120,608	1,601,856	1,693,940	1,693,940	1,945,009	1,945,009	1,945,009
Revenue								
Water Sales	2,816,265	3,239,677	3,394,536	3,394,536	3,357,583	3,245,381	3,245,381	
Sewer Use Charge	2,550,688	2,982,405	2,881,498	2,881,498	3,167,531	3,196,357	3,196,357	
Water Meter Supply Fee	48,020	56,035	38,898	78,898	57,831	58,299	58,299	
Utility Penalties	132,270	146,986	144,424	144,424	149,442	152,924	152,924	
Contractual Revenue	11,353	11,363	11,353	11,353	11,353	11,353	11,353	
Interest	11,086	12,391	10,592	10,592	10,592	12,592	12,592	
Miscellaneous	6,545	23,417	3,318	3,318	4,776	5,000	5,000	
SRF/bond-Interest/Credit	153,470	155,645	153,525	153,525	153,525	156,213	156,213	
Total Revenue	5,729,697	6,627,917	6,638,144	6,678,144	6,912,633	6,838,119	6,838,119	-
Total Fund Bal & Revenues	6,908,498	7,748,525	8,240,000	8,372,084	8,606,573	8,783,127	8,783,127	1,945,009
						.,,	.,,	
Expenditures								
Personnel	782,959	794,500	929,130	929,130	816,216	949,864	949,864	
Commodities	1,691,044	1,856,688	2,061,199	2,101,199	2,107,602	2,093,701	2,093,701	
Maintenance & Supplies	135,357	127,247	156,635	156,635	142,200	159,565	159,565	
Utilities	86,665	79,484	88,824	88,824	84,760	86,556	86,556	
Contractual	1,813,224	1,959,182	1,968,807	1,968,807	2,023,286	2,077,197	2,077,197	
Transfer to VERP	111,916	98,822	98,822	98,822	98,290	98,290	98,290	
Transfer to General Fund	727,606	756,464	771,540	771,540	771,540	810,118	810,118	
Miscellaneous	7,903	14,357						
Debt Service	197,074	33,698	153,525	153,525	153,525	156,213	156,213	
Total Operating Expense	5,553,748	5,720,442	6,228,482	6,268,482	6,197,419	6,431,504	6,431,504	-
Net Operating Revenue (Expense)	175,949	907,475	409,662	409,662	715,214	406,615	406,615	-
Transfer to Restricted Revenue Fund		100,000	100,000	100,000	100,000			
Transfer to Ent. Cap Maint Fund	234,144	234,144	364,146	364,146	364,146	540,099	540,099	
Total Capital / Other Expenditures	234,144	334,144	464,146	464,146	464,146	540,099	540,099	-
Total Expenditures	5,787,892	6,054,586	6,692,628	6,732,628	6,661,565	6,971,603	6,971,603	-
	5,787,892	0,034,380	0,092,020	0,732,028	0,001,505	0,971,003	0,971,003	-
Fund Balance (Gross)	1,120,608	1,693,940	1,547,373	1,639,457	1,945,009	1,811,526	1,811,526	1,945,010
Non-operating Income & Loss								
Depreciation Expense	(2,769,829)	(2,775,133)						
Allowance	2,769,829	2,775,133						
Other	2,705,025	2,775,155						
- unci	-	-	-	-	-	-	-	•
Net Fund Balance (Cash)	1,120,608	1,693,940	1,547,373	1,639,457	1,945,009	1,811,526	1,811,526	1,945,010
Net Fund Balance (Cash)	1,120,000	1,055,540	1,547,575	1,035,457	1,545,005	1,011,520	1,011,520	1,545,010
Less: Reserve Balance 20% of Exp	(1,110,750)	(1,144,088)	(1,245,696)	(1,253,696)	(1,239,484)	(1,286,301)	(1,286,301)	-
Available Fund Balance - End of Year	9,858	549,851	301,677	385,760	705,525	525,225	525,225	1,945,010
Solid Waste Fees Solid Waste Container Fees	946,793	980,588	980,000	1,015,000	1,010,000	1,072,109	1,072,109	-
Total Revenue	946,793	980,588	980,000	1,015,000	1,010,000	1,072,109	1,072,109	
1								

Net Solid Waste Revenue (Expense)

Contractual Services Total Expenditures 956,038 **956,038**

947,698 **947,698** 980,000 **980,000** 1,015,000 **1,015,000** 1,010,000 **1,010,000** 1,072,109 **1,072,109** 1,072,109 **1,072,109**

Water Sales

General Ledger Codes:

50-00-4610-0000

Legal Authority:

Municipal Code: Section 700 & 705 State Statute: Chapter 91 RSMo.

Revenue Description and Projection Rationale

Water Sales - City of Raymore FY 2018 proposed water rates are \$6.50 per one thousand (1,000) gallons of water consumed. The FY17 rate was \$7.04. All residents receive a minimum bill for two thousand gallons of water and two thousand gallons sewer usage.

Revenues for FY18 are being based on addition of 175 homes with an average bill of \$34.45 per month.

		Annual Percentage	Financial Trend						
Fiscal Year	Collection	Change	3,700,000						
2008 Actual	2,119,206	-0.89%							
2009 Actual	2,035,150	-3.97%	3,500,000						
2010 Actual	2,177,788	7.01%					/		
2011 Actual	2,287,164	5.02%	3,300,000			/			
2012 Actual	2,607,798	14.02%	3,100,000						
2013 Actual	2,652,732	1.72%	5,100,000			/			
2014 Actual	2,827,593	6.59%	2,900,000						
2015 Actual	2,841,265	0.48%							
2016 Actual	3,239,677	14.02%	2,700,000						
2017 Budget	3,394,536	4.78%							
2017 Projected	3,357,583	3.64%	2,500,000						
2018 Estimated	3,245,381	-3.31%		2014	2015	2016	2017	2017	2018

Sewer Use Charge

General Ledger Codes:

50-00-4630-0000

Legal Authority:

Municipal Code: Section 700 & 710 State Statute: Chapter 91 RSMo.

Revenue Description and Projection Rationale

Sewer Use Charges - Sewerage use rates are charged by either actual use or winter averaging. In FY 2018, proposed use rates are eight dollars and one cent (\$8.01) per one thousand gallons of actual water consumed. Winter-averaged rates are eight dollars forty-six cents (\$8.46) per one thousand gallons of the average monthly water usage during the months of December, January, and February. All customers are billed each month for no less than two thousand gallons.

Revenues for FY18 are being based on addition of 175 homes with an average bill of \$42.45 per month.

		Annual Percentage	Financial Trend				
Fiscal Year	Collection	Change	3,275,000				
2008 Actual	2,479,775	2.30%	3,150,000				
2009 Actual	2,500,790	0.85%	3,130,000	j.			
2010 Actual	2,592,992	3.69%	3,025,000				
2011 Actual	2,631,808	1.50%	2 000 000				
2012 Actual	2,805,607	6.60%	2,900,000				
2013 Actual	2,665,729	-4.99%	2,775,000				
2014 Actual	2,412,533	-9.50%					
2015 Actual	2,575,688	6.76%	2,650,000				
2016 Actual	2,982,405	15.79%	2,525,000				
2017 Budget	2,881,498	-3.38%					
2017 Projected	3,167,531	6.21%	2,400,000	-			
2018 Estimated	3,196,357	1.00%		2014 2015 2016 2017 2017 2018			

Water Meter Supply Fee

General Ledger Codes: 50-00-4620-0000

Legal Authority:

Municipal Code: Section 700 & 705 State Statute: Chapter 91 RSMo.

Revenue Description and Projection Rationale

Water Meter Supply Fee - These fees are the initial charges associated with the actual cost to the City for meters, installation and maintenance of meters and access to the water main for all new construction. The current charge is \$315 per 3/4 inch meter size and \$455 per 1 inch meter size.

Revenue projections are based on the estimated amount of 175 new residential and commercial sites being constructed.

		Annual Percentage	Financial Trend						
Fiscal Year	Collection	Change	58,000						
2008 Actual	34,415	-43.77%				Λ		- <u>i</u> -	
2009 Actual	11,760	-65.83%	54,000			/		1	
2010 Actual	17,329	47.36%	50,000		/	<u> </u>		<u>/</u>	
2011 Actual	13,055	-24.66%	,			\ \		1	
2012 Actual	17,640	35.12%	46,000		_/		\		
2013 Actual	28,030	58.90%	42,000		/		$ \perp $		
2014 Actual	33,075	18.00%	,		/		V		
2015 Actual	48,020	45.19%	38,000	-/					
2016 Actual	56,035	16.69%	34,000						
2017 Budget	38,898	-30.58%	,	-					
2017 Projected	57,831	3.21%	30,000						
2018 Estimated	58,299	1.20%		2014	2015	2016	2017	2017	2018

Utility Penalties

General Ledger Codes:

50-00-4600-0000

Legal Authority:

Municipal Code: Section 700, 705 & 710 State Statute: Chapter 91 RSMo.

Revenue Description and Projection Rationale

Utility Penalties - Revenues recorded in this account are late payment fees for water, sewer and trash billings. Staff is estimating FY18 revenue based are projected FY 2017 projected revenues plus a 2.4% increase.

		Annual Percentage	Financial Trend					
Fiscal Year	Collection	Change	154,500					
2008 Actual	128,229	1.47%	151,000					
2009 Actual	143,703	12.07%	131,000	a contraction of the second				
2010 Actual	132,516	-7.78%	147,500					
2011 Actual	141,294	6.62%	1 4 4 0000					
2012 Actual	140,631	-0.47%	144,000					
2013 Actual	140,980	0.25%	140,500					
2014 Actual	134,818	-4.37%						
2015 Actual	132,270	-1.89%	137,000					
2016 Actual	146,986	11.13%	133,500	\sim				
2017 Budget	144,424	-1.74%						
2017 Projected	149,442	1.67%	130,000					
2018 Estimated	152,924	2.41%		2014 2015 2016 2017 2017 2018				

Solid Waste Fees

General Ledger Codes:

50-00-4640-0000

Legal Authority:

Municipal Code: Section 235 State Statute: Chapter 70 RSMo. State Statute: Chapter 260 RSMo.

Revenue Description

Solid Waste Fees - This revenue was added during the FY10 budget to account for the payment for city-wide solid waste pickup. This payment is set to match the invoice per home with no administration fee added.

FY18 revenue is estimated with an additional 175 homes and the contracted cost of \$12.41 per home increasing from \$11.91 starting January 1, 2018.

		Annual Percentage	Financial Trend						
Fiscal Year	Collection	Change	1,100,000						
2008 Actual	0	N/A	1,075,000						Ĩ
2009 Actual	0	N/A	1,050,000						1
2010 Actual	708,320	N/A							
2011 Actual	883,290	24.70%	1,025,000					1	
2012 Actual	928,845	5.16%	1,000,000					1 Martin	
2013 Actual	945,505	1.79%	075 000						
2014 Actual	957,068	1.22%	975,000		/				
2015 Actual	956,487	-0.06%	950,000						
2016 Actual	980,600	2.52%	925,000						
2017 Budget	980,000	-0.06%	525,000						
2017 Projected	1,010,000	3.00%	900,000						
2018 Estimated	1,072,109	6.34%		2014	2015	2016	2017	2017	2018

Solid Waste Container Fees

General Ledger Codes:

50-00-4645-0000

Legal Authority:

Municipal Code: Section 235 State Statute: Chapter 70 RSMo. State Statute: Chapter 260 RSMo.

Revenue Description and Projection Rationale

Solid Waste Container Fees - This revenue was added during the FY10 budget year. The city entered into a three year contract for city-wide residential solid waste and recycling for \$1.15 per month. This cost is passed through to the residents.

The City-wide contract was modified during 2012. Carts are now provided at no additional cost. Accordingly, no revenue from this source was budgeted in FY 2013 or is budgeted in FY 2014.

		Annual Percentage			Fina	ancial Tr	rend			
Fiscal Year	Collection	Change	16,000							
2008 Actual	0	N/A	14,000							
2009 Actual	0	N/A	12,000							
2010 Actual	9,208	N/A								
2011 Actual	14,910	61.92%	10,000							
2012 Actual	9,005	-39.60%	8,000							
2013 Actual	0	-100.00%	6 000							
2014 Actual	0	N/A	6,000							
2015 Actual	0	N/A	4,000							
2016 Actual	0	N/A	2,000							
2017 Budget	0	N/A	2,000							
2017 Projected	0	N/A	0							
2018 Estimated	0	N/A		2014	2015	2016	2017	2017	2018	

Contractual

General Ledger Codes: 50-00-4380-0000

Legal Authority:

Municipal Code: Section 700 State Statute: Chapter 82

Revenue Description and Projection Rationale

Contractual- This account is used to record the monthly connection fees and annual contract agreement fees between the City and Dike land Sewer District.

		Annual Percentage	Financial Trend						
Fiscal Year	Collection	Change	14,500						
2008 Actual	4,582	0.00%	12,500						
2009 Actual	4,582	0.00%	12,500						
2010 Actual	5,362	17.03%	10,500						
2011 Actual	10,826	101.90%	8 500						
2012 Actual	9,778	-9.68%	8,500						
2013 Actual	11,249	15.05%	6,500						
2014 Actual	11,353	0.92%							
2015 Actual	11,353	0.00%	4,500						
2016 Actual	11,363	0.08%	2,500						
2017 Budget	11,353	-0.08%							
2017 Projected	11,353	-0.09%	500						
2018 Estimated	11,353	0.00%		2014	2015	2016	2017	2017	2018

Interest Revenue

General Ledger Codes: 50-00-4350-0000

Legal Authority:

State Statute: Chapter 82

Revenue Description and Projection Rationale

Interest Revenue - This account is used to record revenues associated with the City's return on investments of idle funds.

FY17 projected and FY18 revenues are based on current interest rates being earned as well as the projected fund balance.

		Annual Percentage	Financial Trend						
Fiscal Year	Collection	Change	14,000						
2008 Actual	120,955	-51.48%	12,000			\wedge			and a
2009 Actual	51,734	-57.23%							•
2010 Actual	13,964	-73.01%	10,000		/				
2011 Actual	6,309	-54.82%							
2012 Actual	2,695	-57.28%	8,000						
2013 Actual	5,385	99.78%	6,000						
2014 Actual	6,380	18.48%							
2015 Actual	11,086	73.77%	4,000						
2016 Actual	12,391	11.78%							
2017 Budget	10,592	-14.52%	2,000						
2017 Projected	10,592	-14.52%	0						
2018 Estimated	12,592	18.88%		2014	2015	2016	2017	2017	2018

Miscellaneous

General Ledger Codes: 50-00-4370-0000

Legal Authority:

State Statute: Chapter 82

Revenue Description and Projection Rationale

Miscellaneous - Revenues from various sources not previously categorized. Historically, this amount is generally less than \$10,000 annually. The inconsistent nature of the revenue source makes It difficult to estimate.

		Annual Percentage	Financial Trend						
Fiscal Year	Collection	Change	20,000						
2008 Actual	12,733	68.23%	17,500						
2009 Actual	7,032	-44.78%							
2010 Actual	9,554	35.87%	15,000		Λ				
2011 Actual	20,685	116.50%	12,500						
2012 Actual	13,376	-35.34%			/ \				
2013 Actual	15,543	16.21%	10,000	/		<u> </u>			
2014 Actual	6,771	-56.44%	7 500			\			
2015 Actual	14,755	117.91%	7,500						
2016 Actual	3,943	-73.27%	5,000			_\			
2017 Budget	3,318	-15.86%							
2017 Projected	4,776	21.12%	2,500						
2018 Estimated	5,000	6.75%		2014	2015	2016	2017	2017	2018

SRF Interest Credit

General Ledger Codes:

50-30-4355-0000 50-96-4355-0000 Legal Authority:

EIERA-92A City of Raymore, Missouri 1999B GO Bond (Issued through SRF)

Revenue Description and Projection Rationale

Miscellaneous - These revenues are generated through the State Revolving Fund. Bi-annually the State calculates the interest credit earned for the 1992 SRF bond payment schedule.

		Annual Percentage	Financial Trend						
Fiscal Year	Collection	Change							
2008 Actual	118,676	150.08%	180,000						
2009 Actual	91,916	-22.55%	155 000						
2010 Actual	83,873	-8.75%	155,000						
2011 Actual	88,470	5.48%	130,000						
2012 Actual	83,662	-5.43%							
2013 Actual	80,419	-3.88%	105,000						
2014 Actual	154,721	92.39%	80.000						
2015 Actual	153,470	-0.81%	80,000						
2016 Actual	155,793	1.51%	55,000						
2017 Budget	153,525	-1.46%							
2017 Projected	153,525	-1.46%	30,000						
2018 Estimated	156,213	1.75%		2014	2015	2016	2017	2017	2018



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WATER UTILITIES

Water Utilities is responsible for the operation and maintenance of the water distribution system serving approximately 7,200 customers. This includes regular inspection and maintenance of the distribution system, Kentucky Pump Station, and three storage facilities; valve location; hydrant inventory and maintenance; and ensuring compliance with state and federal regulations. Water Utilities is comprised of the assistant director of Public Works, crew leaders, maintenance workers, and the administrative assistant, all of whom also work in the Street, Stormwater and Sewer divisions of the Public Works Department.

PROGRAMS

Customer Service

This program involves responding in a timely and quality manner to citizen and staff inquiries.

GOALS

System Inspection and Maintenance

- Perform distribution system flushing in accordance with best practices established by the American Water Works Association and Missouri Department of Natural Resources.
- 2. Perform valve exercising and maintenance in accordance with best practices established by the American Water Works Association and Missouri Department of Natural Resources.
- 3. Assist the Finance Department with a review and possible modifications of the current water meter reading routes

Customer Service

Respond to customer concerns/complaints within 24 hours.

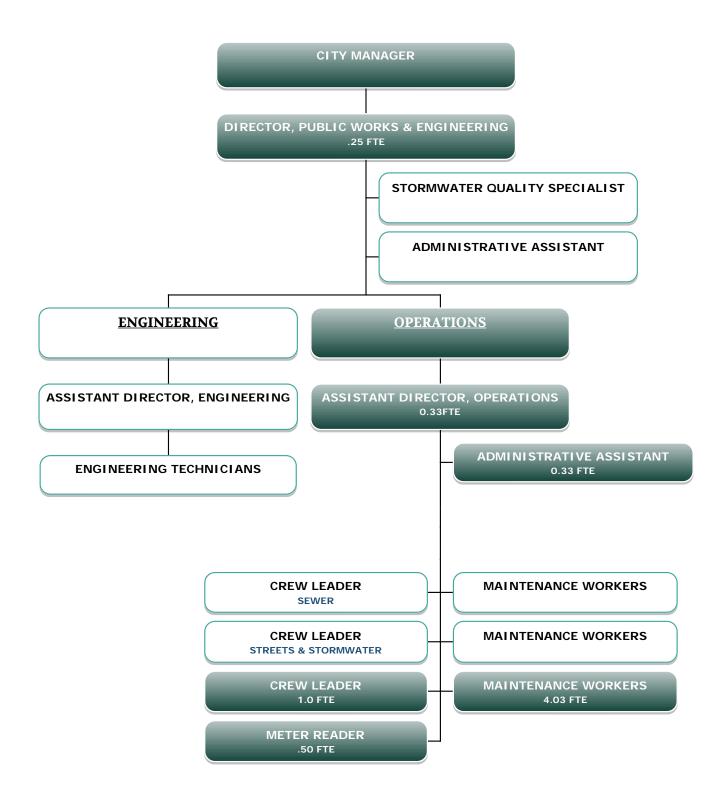
FY 2017 PERFORMANCE SUMMARY

- 1. Tested the operation of and flushed 995 Fire Hydrants.
- 2. Continued the valve exercising program.
- Continued conversion of meters from touch to radio-read. Approximately 694 were converted in FY 2017
- 4. Installed 156 service taps related to new home construction
- 5. Responded to 7000 locate tickets

SIGNIFICANT BUDGETARY ISSUES

- The cost of purchase of water from Kansas City Water Services is included in this budget. The City's rate for water is scheduled to rise by 5%, from the FY 2017 budgeted amount of \$1,997,058
- 2. During 2016 the city began switching our water meters to a Sensus meter. Included in this budget is funding to continue changing out old meters with Sensus Iperl meters. \$88,200
- 3. 35% funding for an additional Maintenance Worker. \$18,991

WATER UTILITIES



WATER UTILITIES

By Category

			2016-17	2016-17		2017-18		2017-18
	2014-15	2015-16	Council	Council As	2016-17	Department	2017-18 C.M.	Council
	Actual	Actual	Adopted	Amended	Projected	Requested	Proposed	Adopted
Personnel	390,788	400,605	478,963	478,963	410,501	488,322	488,322	
Commodities	1,701,949	1,845,256	2,039,224	2,079,224	2,093,362	2,077,208	2,077,208	
Maintenance and Repairs	37,097	47,224	70,095	70,095	56,660	72,000	72,000	
Utilities	18,782	18,853	22,995	22,995	19,795	20,487	20,487	
Contractual	97,812	251,483	183,313	183,313	241,298	184,803	184,803	
Capital Outlay	0	0	0	0	0	0	0	
Debt Service	0	0	0	0	0	0	0	
Transfers/Miscellaneous	1,297,376	1,390,924	535,181	535,181	535,181	454,204	454,204	C
Total	3,543,804	3,954,345	3,329,771	3,369,771	3,356,797	3,297,024	3,297,024	C

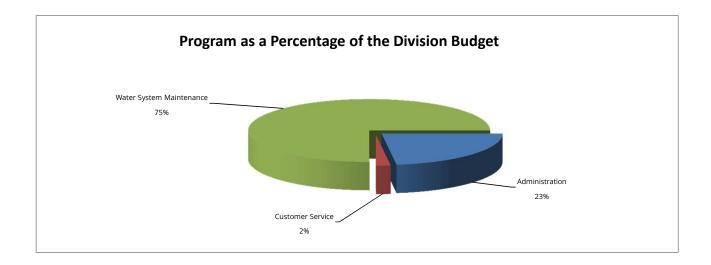
Position Control Roster

	2015-16 Actual	2016-17 Actual	2017-18 Proposed
	rictuar	Account	rioposed
Director, Public Works & Engineering	0.25	0.25	0.25
Assistant Director, PW - Operations	0.33	0.33	0.33
Crew Leader, Water/Sewer	1.00	1.00	1.00
Maintenance Worker	3.68	3.68	4.03
Administrative Assistant	0.33	0.33	0.33
Meter Reader	0.50	0.50	0.50
Total FTE	6.09	6.09	6.44

By Program

	2017-18 Proposed
	rioposed
Administration	758,972
Customer Service	63,803
Water System Maintenance	2,474,249
Total	3,297,024

* FY18 Expansion request to add an additional FTE to be split with Streets, Storm Water, Water and Sewer





SEWER UTILITIES

Sewer Utilities is responsible for the operation and maintenance of the sanitary sewer collection system. This includes regular inspection and maintenance of the collection system and four lift stations, regular sewer jetting, and assuring compliance with state and federal regulations. Sewer Utilities is comprised of the assistant director of public works, crew leaders, maintenance workers, and the administrative Assistant, all of whom also work in the Street, Stormwater and Water divisions of the Public Works Department.

PROGRAMS

Customer Service

This program involves responding in a timely and quality manner to citizen and staff inquiries.

Sewer System Maintenance

The services provided in this program include the operation and maintenance of the sewer collection system.

GOALS

Customer Service

1. Respond to customer concerns/complaints in a timely manner.

Sewer System Maintenance

 Perform annual televising and jetting/cleaning in accordance with the Department's Standard Operating Procedures

FY 2017 PERFORMANCE SUMMARY

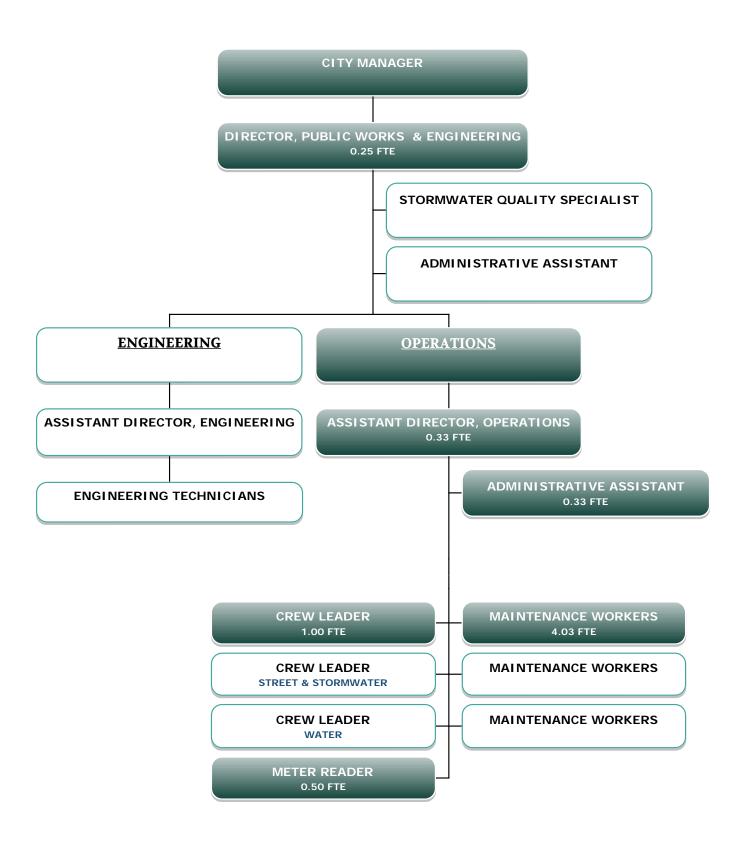
 Continued the annual sewer jetting program. In FY 2017 approximately 130,000 linear feet were jetted. The goal is to jet the entire system every three years.

SIGNIFICANT BUDGETARY ISSUES

- The cost of treatment of sewer by the Little Blue Valley Sewer District is included in this budget. The City's rate is anticipated to increase by 6% next year, resulting in an increase from the projected FY 2017 expenditure of \$1,061,843 to \$1,129,634.
- 2. The cost of treatment of sewer by the Middle Big Creek Sewer Subdistrict is included in this budget at \$684,840
- 3. 35% funding for an additional Maintenance Worker. \$18,991



SEWER UTILITIES



SEWER UTILITIES

By Category

	2014-15 Actual	2015-16 Actual	2016-17 Council Adopted	2016-17 Council As Amended	2016-17 Projected	2017-18 Department Requested	2017-18 C.M. Proposed	2017-18 Council Adopted
Personnel	392,171	393,895	450,167	450,167	405,715	461,542	461,542	
Commodities	14,095	11,431	21,975	21,975	14,240	16,493	16,493	
Maintenance and Repairs	98,260	80,023	86,540	86,540	85,540	87,565	87,565	
Utilities	67,883	60,632	65,829	65,829	64,965	66,069	66,069	
Contractual	1,708,840	1,707,699	1,785,494	1,785,494	1,781,988	1,892,394	1,892,394	
Capital Outlay	0	0	0	0	0	0	0	
Debt Service	0	0	0	0	0	0	0	
Transfers/Miscellaneous	2,280,403	2,308,679	435,181	435,181	435,181	454,204	454,204	C
Total	4,561,654	4,562,359	2,845,186	2,845,186	2,787,629	2,978,267	2,978,267	C

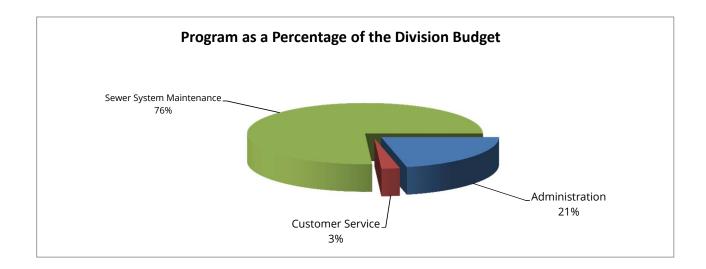
Position Control Roster

	2015-16	2016-17	2017-18
	Actual	Actual	Proposed
Director, Public Works & Engineering	0.25	0.25	0.25
Assistant Director, PW - Operations	0.33	0.33	0.33
Crew Leader, Water/Sewer	1.00	1.00	1.00
Maintenance Worker	3.68	3.68	4.03
Administrative Assistant	0.33	0.33	0.33
Meter Reader	0.50	0.50	0.50
-			
Total FTE	6.09	6.09	6.44

By Program

	2017-18 Proposed
Administration	640,650
Customer Service	75,576
Sewer System Maintenance	2,262,041
Total	2,978,267

* FY18 Expansion request to add an additional FTE to be split with Streets, Storm Water, Water and Sewer





SOLID WASTE

The City provides residential solid waste and recycling collection. Service provision is accomplished by contract from a private solid waste collection company. This chapter is to account for the revenues and expenditures pursuant to provision of this service.

SIGNIFICANT BUDGETARY ISSUES

- 1. In FY 2017 the contract for city wide services was bid out as a joint bid with the City of Belton. The new contract will begin January 1, 2018.
- The City monthly charge to residents for trash/ recycling and yard waste collection is \$11.91 for 2017 and will increase to \$12.41 in 2018. Revenues from trash/recycling fees are passed on in full to the City contractor. Total projected revenues and expenditures from solid waste fees \$1,072,109.





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TRANSFERS FROM ENTERPRISE FUND TO OTHER FUNDS

This chapter is included to note any transfers from the Enterprise Fund that are included in the fiscal year budget.

SIGNIFICANT BUDGETARY ISSUES

- The Enterprise Fund makes an annual payment to the General Fund for services provided by the General Fund operations for the benefit of the Utility. The payment is made according to a formula for the calculation of the cost of services provided, as outlined in the following pages. \$810,118
- The Enterprise Capital Maintenance Fund was established in FY 2010. The Fund accepts a transfer to support the ongoing maintenance of the water and sewer infrastructure of the City. \$540,099



ENTERPRISE FUND PAYMENT TO GENERAL FUND FOR SERVICES

The Enterprise Fund (50) often benefits from expenditures by the General Fund (01) made on its behalf. For example, the Finance Department, whose funding is provided by the General Fund (01), provides purchasing and accounting services to support Enterprise Fund (50) operations. Knowing and accounting for the full cost of the water/ sewer utility sets a basis for financial analysis of the program, and for setting rates appropriately. General Fund (01) revenues should not subsidize the utility, which should be self supporting. Best practices from the fields of finance, accounting, and utility operations indicate that these indirect costs be identified and allocated to the Enterprise Fund (50).

Approaches to calculating an appropriate payment to the General Fund for services vary.

- One approach is to track activities individually and itemize expenses as they occur. While very accurate, this approach is very time consuming, complicated, and costly, so much so that most municipal organizations reject it because the benefits do not outweigh the costs.
- A more common approach is to determine an appropriate indirect cost rate. This involves determining direct and indirect costs for

programs, calculating what percent the indirect costs are of the direct, and using that percentage to calculate the appropriate share of indirect costs for each program. The following is an example using FY 2017 Proposed Budget figures:

Indirect Costs Administration Information Technology Services Finance (less Utility Billing)	Budget \$ 990,442 \$ 473,750 <u>\$ 361,1822</u> \$ 1,826,014
Direct Costs General Fund (less indirect costs) Park Fund Enterprise Fund	Budget \$ 7,812,980 \$ 1,321,199 <u>\$ 6,971,603</u> \$16,105,782

Indirect/Direct Cost Rate 11.34% (\$1,826,014 / \$16,105,782)

Enterprise Fund Indirect Calculation \$790,415 (\$6,971,603 x 11.34% = \$790,415)

Total Enterprise Fund Payment for Services to General Fund:

Indirect Costs	\$	790,415
Utility Billings	\$	263,601
Total	\$1	,054,015

Using this method, the Enterprise Fund would pay \$1,054,015 to the General Fund.

• Consistent with the full cost of service approach, many cities also charge their franchise fee to their municipal utilities. Assessing our current franchise fee to water/sewer service would result in the following additional charge:

Annual Revenues	\$6,441,738
Fee	7%
Annual Payment	\$ 450,921

Staff is not recommending allocation of this additional fee at this time.

- The City uses a combined method to calculate the appropriate transfer to the General Fund. The steps taken are as follows:
 - 1. Calculate Enterprise Fund operating expenditures (not including capital outlay)
 - 2. Multiply the amount immediately above by 10%, a generally accepted percentage for determining overhead, or "indirect," costs.
 - 3. Add to the resulting number General Fund expenses that are directly for the benefit of the utility.

Using FY 2017 budget numbers, this method results in a transfer from the Enterprise Fund to the General Fund of \$771,540, as follows:

1. Calculate Enterprise Fund operating expenditures (not including capital outlay)

Personnel Commodities Maintenance/Supplies Utilities Contractual [1] VERP	 \$ 949,864 \$2,093,701 \$ 159,565 \$ 86,556 \$2,077,197 \$ 98,290
Total Enterprise Fund Operating Expenses	\$5,465,173

2. Multiply the amount immediately above by 10%, a generally accepted percentage for determining overhead costs.

\$5,465,173 x 10% = \$546,517

3. Add to the resulting number General Fund expenses that are directly for the benefit of the utility.

Direct Expenses Utility Billing Payroll Late Notices Statement Billing Other Utility	\$ 135,118 \$ 5,963 \$ 59,040
Billing Expenses	<u>\$ 63,480</u> \$ 263,601
Allocated Enterprise Fund Indirect Expenses Allocated Direct Expenses	\$ 546,517 <u>\$ 263,601</u>
Total Allocated Direct & Indirect Expense	\$ 810,118

[1] This expense only includes those related to water and sewer. Trash services are not included due to the pass-through expense the City is offering at the present time.





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ENTERPRISE FUND - DEBT SERVICE

This chapter is included to delineate debt service items that are being paid out of the Enterprise Fund.

SIGNIFICANT BUDGETARY ISSUES

1. The Series 1999B Water/Sewer Bonds are funded by Debt Service Fund. For accounting purposes these bonds must be paid out of the Enterprise fund. This budget includes a debt service payment in the amount of \$156,213 which is offset by a transfer from the Debt Service Fund.





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